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(Securities Code: 7012)

June 25, 2021

**Dear Shareholders:**

Yasuhiko Hashimoto  
Representative Director  
**Kawasaki Heavy Industries, Ltd.**  
1-1 Higashikawasaki-cho 3-chome,  
Chuo-ku, Kobe

## **RESOLUTIONS OF THE 198<sup>th</sup> ORDINARY GENERAL MEETING OF SHAREHOLDERS**

We hereby inform you the reports and the resolutions approved at the 198<sup>th</sup> Ordinary General Meeting of Shareholders of Kawasaki Heavy Industries, Ltd. (the "Company") held in Kobe on June 25, 2021 as follows:

**Reported:**

1. The Business Report, Consolidated Financial Statements for the Company's 198<sup>th</sup> Fiscal Year (from April 1, 2020 to March 31, 2021) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board
2. Non-Consolidated Financial Statements for the Company's 198<sup>th</sup> Fiscal Year (from April 1, 2020 to March 31, 2021)

The details of the above documents were reported.

**Resolutions:**

**No. 1: Election of Eight Directors (except Directors Serving as Audit and Supervisory Committee Members)**

This proposal was approved as originally proposed. Directors (except Directors Serving as Audit and Supervisory Committee Members) Yoshinori Kanehana, Yasuhiko Hashimoto, Sukeyuki Namiki, Katsuya Yamamoto, Hiroshi Nakatani, Yoshiaki Tamura, Jenifer Rogers and Hideo Tsujimura were re-elected and have taken office.

**No. 2: Determination of Amount and Other Details of Performance-linked Stock Compensation for Directors (except Directors Serving as Audit and Supervisory Committee Members)**

This proposal was approved as originally proposed. Performance-linked Stock Compensation for Directors (except Directors Serving as Audit and Supervisory Committee Members) were decided to introduce.

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